



**LEGAL**

- 20 years practice
- General Counsel
- National law firm
- Congress
- FCC
- International
- Compliance
- Investigations
- Litigation strategies
- Admitted to D.C.; U.S. Court of International Trade; U.S. Supreme Court Bars

**GOVERNMENT**

Senior positions in:

- U.S. House of Representatives
- Federal Communications Commission (FCC)
- California Legislature

**BUSINESS & CORPORATE**

- Corporate director
- Leadership strategist
- Governance advisor
- Strategic alliances
- Risk assessment
- Expert on corporate responsibility, risk, crisis management, corporate integrity
- Ethics and compliance

**MEDIA, MARKETING & COMMUNICATIONS**

- Advisor to 450 media, advertising agencies
- Communications, media law
- Crisis management
- Strategic marketing
- On-air commentary
- Published author, two books, dozens of articles, ongoing blog

**PUBLIC POLICY**

- Government relations
- Lobbying
- Legislative
- Regulatory
- Political Action Committees (PAC)
- Policy formulation
- Advocacy
- Capitol Hill
- Executive Branch
- Policy messaging

**INTERNATIONAL**

- Official travel to 40 countries on behalf of US Government
- International elections observer
- Advisor to foreign governments on telecom, legal, commercial reform
- International trade
- Embassy, diplomatic representation in U.S.

**ACADEMIC, THINK TANK & NONPROFIT**

- Georgetown University adjunct professor
- Carnegie Endowment for Int'l Peace fellow
- World Policy Institute senior fellow
- The New School, Distinguished Visitor
- American Business Leadership Institute, chairman

**MANAGEMENT**

Managed:

- Congressional report on \$900 M foreign aid authorization
- Lawyers, engineers, economists (100)
- Outside counsel and consultants on policy, litigation, regulation
- Review of multi-million dollar media mergers

**DIVERSITY**

- Advisory councils
- Diversity strategy
- Compliance
- Implementation
- Strategic alliances
- Outreach
- Messaging
- Education and training

**INTANGIBLES**

- Leadership
- Judgment
- Maturity
- Vision
- Creativity
- Adaptability
- Entrepreneurial
- Extensive travel
- Political acumen